

Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21

Southwark Health & Wellbeing Board
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Delivering the Forward View guidance recognises that local NHS systems will only become sustainable if they accelerate their work on prevention and care redesign. NHS England is requesting local systems quicken the pace of transformation early in 2016 to build momentum for future years.

Planning by individual institutions will increasingly be supplemented with planning by place for local populations.

The NHS is required to produce two separate but connected plans:

1. A five year **Sustainability and Transformation Plan (STP)**, place based and driving the *Five Year Forward View*.
2. A one year **Operational Plan for 2016/17**, borough-focussed but consistent with the emerging STP.

Local Health System STPs

- This is a local **place-based** blueprint for accelerating the implementation of the *NHS Forward View*. It involves 5 key elements:
 - i) Local leaders working as a team
 - ii) A clear shared vision for the local community
 - iii) Agreed strategic priorities to make it happen
 - iv) Execution against the plan
 - v) Learning and adapting.

- An STP will cover the period between October 2015 and March 2021 and will be subject to **formal assessment in July 2016**.
- It will cover all areas of CCG and NHS England commissioned activity including: specialised services, primary medical care, better integration with local authority services, prevention and social care.
- The STP must also cover better integration with local authority services, including, but not limited to, prevention and social care, reflecting local agreed health and wellbeing strategies.

Local systems are first being asked to focus on creating an overall local vision, thinking about three overarching questions:

1. How will you close the health and wellbeing gap?
2. How will you drive transformation to close the care and quality gap?
3. How will you close the finance and efficiency gap?

Transformation ‘footprints’

Local health and care systems must make proposals on the geographic scope of their STP by **29 January 2016** for national agreement. ‘Footprints’ should be locally defined, based on existing working relationships, patient flows and taking account of the scale needed to deliver the services, transformation and public health programmes required.

The ‘footprint’ for Southwark is proposed to be south east London, consistent with the geography for *Our Healthier South East London*.

Transformation funding

For 2016/17 only there is limited available additional transformation funding run through separate processes.

The STPs are the single application and approval process for transformation funding for 2017/18 onwards.

From April 2017 onwards the most credible STPs will secure the earliest additional funding. Key points for consideration will be:

- the scale of **ambition** and track record of **progress already made**,
- the **reach** of the local process,
- the strength and unity of local **partnerships**
- the confidence in the **implementation plan**.

Operational Plans for 2016/17 are borough-focussed and regarded as year one of the Five Year STP. The CCG Operating Plan will:

- Look at how quality and safety will be maintained and improved.
- Identify and mitigate risks through a contingency plan.
- Outline how they link up and support with local emerging STPs .
- Reconciling finance with activity.
- Demonstrate a planned contribution to efficiency savings.
- Present plans to deliver the ‘must-dos’ (see next slide).

Whilst developing long-term plans for 2020/21, the NHS has a clear set of plans and priorities for 2016/17 that reflect the Mandate to the NHS and the next steps on *Forward View* implementation.

There are 9 ‘must do’s for local systems in 2016/17

1. Develop a **high quality, agreed STP**, achieving key identified milestones for accelerating progress in 2016/17 towards achieving the triple aim as set out in the Forward View.
2. Return the system to aggregate **financial balance**.
3. Develop a local plan to address the sustainability and quality of **general practice**.
4. Meet standards for **A&E** and **ambulance waits**.
5. **RTT**: that more than 92% of patients on non-emergency pathways wait no more than 18 weeks.
6. Deliver the 62 day **cancer waiting standard** and improve one year survival rates.
7. Achieve the two new **mental health** access standards (50 % of people experiencing first episode of psychosis to access treatment within two weeks; and 75% of people with relevant conditions to access talking therapies in six weeks; 95% in 18 weeks).
8. Transform care for people with **learning disabilities**, improving community provision.
9. Improve quality and implement an affordable plan for organisations in **special measures**.

Financial allocations

- For 2016/17 the **CCG allocation for Southwark** will rise by 3.05% in 2016/17, but will decline significantly in future years.
- **Primary Medical Care Spending** will rise by 4-5% each year (in London)
- **Specialised services funding** will rise by 8% in London in 2016/17 with growth of at least 4.5% each subsequent year.
- The CCG and Councils will need to agree a joint plan to deliver the BCF in 2016/17.
- Commissioners must increase investment in mental health services each year.

The real term elements of growth in CCG allocations for 2016/17 onwards will be contingent upon the development and sign off of a robust STP during 2016/17.

Returning NHS Providers to balance

- During 2016/17 the NHS Trust/FT sector will be required to return to financial balance. £1.8bn of income from the 2016/17 Sustainability and Transformation Funding will replace Department of Health funding. Distribution will be assessed on a case by case basis by NHS Improvement and agreed with NHS England.
- Trusts need to focus on cost reduction not income growth.

Assessing CCG and health economy performance

A new Ofsted-style CCG framework will be introduced and use to assess CCGs' performance. The CCG Assessment Framework will include health economy metrics to measure progress on priorities set out in the mandate and the NHS planning guidance including overall Ofsted-style assessment for each of cancer, dementia, maternity, mental health, learning disabilities and diabetes, as well as metrics on efficiency, core performance, technology and prevention.

Delivering the Forward View is particularly relevant to the work of health and wellbeing boards in the following ways:

- The emphasis on system-wide planning through the Sustainability and Transformation Plan, which will be developed over a south east London ‘footprint’ here.
- A continued strong emphasis on increasing investment in ‘addressing the health and wellbeing challenge’ through better prevention and public health (e.g. early cancer detection, diabetes self-management, obesity).
- The continued development of the Better Care Fund as a mechanism to support integration and reduce rates of hospital admission. The CCG and local authority will need to agree a joint plan to deliver the BCF in 2016/17, taking account of what has worked and what has not.
- NHS England and NHS Improvement have indicated their openness to new approaches to contracting being adopted in local areas. This relates to the shared ambition for commissioning for outcomes and population cohorts, as described in the CCG and Council’s *Five Year Forward View for Southwark*.
- The Health and Wellbeing Board will be asked to endorse a refreshed CCG Operating Plan.